## Crisis Communications & Media Training

Presented By:

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#### Bryan Brown



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### Crisis, Controversy and Conflict

- Reporters look for it.
- It sells newspapers, generates high viewership and listenership.
- If your story has it (but most of us hope our story doesn't), you have a great chance for coverage.

# Recent Search on "Trucking" on WSAZ.Com

## I-77 Southbound lanes closed for hours after several accidents

Sep 18, 2016: It was a long afternoon for commuters traveling South on the West Virginia Turnpike Sunday

#### UPDATE: I-77 south near Chelyan back open after truck fire

Sep 18, 2016: All I-77 southbound lanes near Chelyan are closed after a truck caught fire.

#### Late night crash leaves two Ohio men dead

Sep 17, 2016: Two Ohio men died after their van was hit by a truck during a late-night crash according to a report.

# Words Frequently Appearing in Trucking Stories

Among the key words that frequently appear in stories about trucking:

accidents, crash, police, killed, injured, fatal and died.

- TruckingInfo.Com; "Killer Trucks No More"; Nov. 2007

### Keys To Communicating During A Crisis

- Be prepared and have a plan in place
- Train your drivers and key staff
- Be responsive and demonstrate concern
- Monitor coverage and respond appropriately

#### Be Prepared, Have A Plan

- Who receives the incident call and where does it go from there?
- Who is responsible for addressing media inquiries?
- Does the situation warrant communication to a broader group of company stakeholders (clients, board, state association, etc.)
- Who develops the messaging/response?
- Who monitors news and social media coverage of the incident?

#### Train Your Drivers & Key Staff

- Drivers involved in an incident typically should not speak with media on the scene.
- If the driver has the ability, he/she may collect media contact information to relay to the home office OR provide media with the information for the company's media contact.

### Be Responsive & Show Concern

- Prepare media response statements in advance of an incident.
- These "generic" statements can be updated with pertinent information to reflect the situation.
- Show concern, sympathy, empathy and compassion.
- Statements typically shouldn't address "fault" or "cause".
- Develop "fact sheets" highlighting the company and driver's safety record.

### Monitor Coverage & Respond Appropriately

- Monitor all coverage print, broadcast, social media to learn what people are saying about the incident (first responders, the public, media).
- If statements are found to be untrue, consider options for responding to correct errors.
- Social Media:
  - In some cases, incidents are broadcast via social media even before first responders arrive
  - Monitor Twitter, Facebook, Instagram, etc. for incident interactions
  - Only engage in very select situations.

#### When A Reporter Calls...

- Never do an interview without preparing.
- Ask the reporter the focus of the interview.
- It's ok to tell them now is not a good time; but ask them what their deadline is and tell them when you'll get back to them.
- Write down your main messages and practice them!

#### Walmart Case Study

- A Walmart truck collided with a limo bus carrying comedians Tracy Morgan and James McNair, and others in June 2014. McNair was killed in the accident, while Morgan was severely injured.
- The NTSB later determined the driver had only had four hours of "sleep opportunity" in the preceding 33 hours, diminishing his awareness.
- How did Walmart respond?

#### Walmart Case Study

"We're <u>praying for the family and friends</u> of the passenger who lost his life in the terrible accident in New Jersey. <u>Our hearts go out to</u> **everyone involved** and we hope those who were injured get the care that they need and make a full recovery.

This is a tragedy and <u>we are profoundly sorry</u> that one of our trucks was involved. We are <u>working quickly to understand what happened</u> and are cooperating fully with law enforcement to aid their investigation.

The facts are continuing to unfold. If it's determined that our truck caused the accident, <u>Walmart will take full responsibility</u>.

<u>Safety is our absolute highest priority</u>, but that is no comfort whatsoever to the families and friends who are suffering today. We offer them our <u>deepest condolences</u>. We can't change what happened, but <u>we will do what's right</u> for the family of the victim and the survivors in the days and weeks ahead."

#### Walmart Case Study

- A Twitter handle bearing the Walmart driver's name had the phrase "move or get hit" in its biography section, creating a firestorm of additional scrutiny.
- Wal-Mart has denied that the account belonged to him. "The driver has not had and does not have any involvement on social media."

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"It takes 20 years to build a reputation and 5 minutes to ruin it. If you think about that you'll do things differently."

- Warren Buffet

